



**ASPEN  
IDEAS**  
FESTIVAL

# IDEAS

2023



# ASPEN IDEAS FESTIVAL

PRESENTED BY



MEDIA PARTNER



PRESENTING UNDERWRITERS



SUPPORTING UNDERWRITERS



RALPH LAUREN





2023

The Aspen Ideas Festival brings scientists, artists, politicians, historians, educators, activists, and other great thinkers together to present, debate, and discuss some of the most important and fascinating ideas and issues of our time. Across the week, Festival presenters will contribute unique perspectives from myriad fields of endeavor, with objectives to deepen understanding, enliven dialogue, and perhaps inspire further action.

GETTING STARTED	5
PROGRAM TRACKS	7
AGENDA	12
UNDERWRITER ACTIVATIONS	52
SPECIAL PROGRAMMINWG	60
FELLOWS	64
BEZOS SCHOLARS	66
ASPEN CHALLENGE	68
GENERAL INFO	72
SPECIAL THANKS	79
GETTING AROUND	82
CAMPUS MAP	86
ASPEN MAP	88
PRINCIPLES	90
ABOUT US	94



# who's benefiting from your data?

In the past, many companies used the benefits of data for themselves, while consumers were left feeling lost. Unsure of why, how, and when their data was used.

But we believe the value of data should be harnessed by companies — and consumers.

Visit [The Allstate Lounge](#) to try a variety of complimentary cold-pressed juices and engage in conversations around the benefits of data for everyone.

Located next to Mayer Courtyard.



Allstate is a proud underwriter  
of the 2023 Aspen Ideas Festival

## Welcome to the Aspen Ideas Festival

We're glad you're here! The next several days will be packed full of stimulating presentations, substantive conversations, and interactive experiences that we hope will provoke, enlighten, and inspire.

### OUR SCHEDULE:

Given the dynamic nature of our program, our schedule can change. Here is how we will keep you posted:

- Aspen Ideas mobile app and [AspenIdeas.org](#) are updated with schedule changes and announcements
- Monitors in venue lobbies
- Spoken announcements in advance of sessions

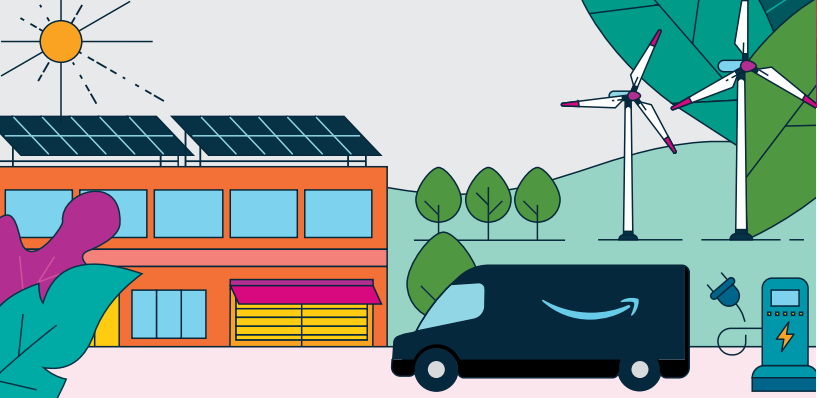
**THE APP:** Be sure to download the Aspen Ideas Festival app, available on iOS and Android. The app is your go-to source for the schedule, speaker bios, and more. Allow push notifications for immediate schedule updates.

**ACCESS:** Your Festival pass gives you access to all on-campus and in-town Festival programming including plenaries, breakouts, evening sessions, and more. Please remember to wear your Festival pass at all times. Seating is on a first-come, first-served basis. We suggest arriving to venues early. Seats fill up quickly, and latecomers can be disruptive and distracting to presenters.

**NEED HELP?** Concierges are stationed in each venue lobby to answer questions about scheduling, locations, the mobile app, and all things Festival related.

Enjoy!

The Aspen Ideas Festival Team



# At Amazon, we know **success and scale bring broad responsibility.**

We're proud to sponsor the **Aspen Ideas Festival**, a convening that covers a spectrum of timely and critical topic areas — and like the Festival, our business interests and policy priorities are broad and forward-thinking. We're taking actionable and thoughtful approaches to critical issues that impact our customers including the climate crisis, renewable energy, affordable broadband for communities around the world, and so much more.

To learn more about Amazon's commitment to being a force for good, visit [aboutamazon.com](https://aboutamazon.com)



## PROGRAM TRACKS



### WE THE PEOPLE

If America was founded upon ideas and not identities, what happens if we can no longer agree upon our unifying beliefs? Can we form a “more perfect union”?



### EDGE OF INTELLIGENCE

Generative artificial intelligence has suddenly spread like wildfire, touching myriad aspects of our daily lives. How do we harness its transformative power as a net benefit to society?



### AGE OF UNCERTAINTY

The international community faces unprecedented threats. What will geopolitical arrangements look like going forward?



### LIFE WELL LIVED

From the earliest philosophers and in all religious traditions, humankind has long explored what gives our lives shape and meaning. What makes life in the 21st century worth living?





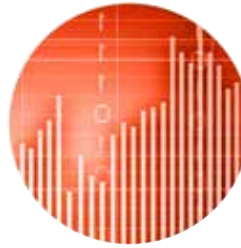
PROJECT  
UP

We've committed  
\$1B to build a  
future of unlimited  
possibilities

Project UP encompasses the programs and community partnerships that connect people to the Internet, advance economic mobility, and open doors for the next generation.

[comcast.com/project-up](https://comcast.com/project-up)

## PROGRAM TRACKS



### DRIVING THE ECONOMY FORWARD

In a volatile and rapidly changing economy, how do we sustain growth?



### POWERING THE FUTURE

What energy innovations will steer us toward net zero, and how fast? What are the obstacles and trade-offs?



### THE MIND

We're living in what's been called the golden age of neuroscience. What could this mean for human thriving?



### VIEWPOINTS

This open-ended track gives us a broad spectrum to explore trends, game changers, newsmakers, and other pressing issues of the day.



# BRINGING HEALTH THROUGH FOOD TO AS MANY PEOPLE AS POSSIBLE.

As one of the world's largest B Corps™, Danone North America has invested \$22 million advancing nutrition, food education and accessibility.



**DANONE**  
ONE PLANET. ONE HEALTH



©2023 Danone US, LLC





## PRESENTERS

Packed to the brim with stimulating presentations, substantive conversations, and experiential learning, the Aspen Ideas Festival agenda, on the following pages, showcases some of the world's most inspiring speakers. Big thinkers, international leaders, artists, scientists, and a whole host of innovators will address the world's most pressing issues and fascinating topics.

**A full list of speakers can be found on the mobile app and at [aspenideas.org/speakers](https://aspenideas.org/speakers).**



# AGENDA



12:00 PM – 6:30 PM	REGISTRATION
<b>Registration Open</b> <i>Comcast NBCUniversal Ideas Pavilion</i>	
3:30 PM – 4:20 PM	FESTIVAL PREVIEWS
<b>VIEWPOINTS</b> <b>A Lens to American Iconography</b> David Rubenstein <i>Paepcke Auditorium</i>	
<b>VIEWPOINTS</b> <b>Data, Meet Design: Making Information Beautiful</b> Benjamin Benus Interviewer: Kate D. Levin <i>Koch Building, Booz Allen Hamilton Room</i>	
<b>VIEWPOINTS</b> <b>'To End All War': Lessons of the Atomic Bomb</b> Kai Bird, Christopher Cassel Moderator: Andrea Mitchell <i>East Lawn Tent</i>	
5:00 PM – 6:00 PM	OPENING SESSION
<b>Opening Session: Crossing Divides</b> Reema bint Bandar bin Sultan, Mónica Guzmán, Andrea Mitchell, Catherine Price, Deb Roy <i>Greenwald Pavilion</i>	
6:00 PM – 7:30 PM	OPENING RECEPTION
<b>Opening Reception (immediately following Opening Session)</b> <i>Doerr-Hosier Center</i>	
8:15 PM – 9:15 PM	EVENING SESSION
<b>AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER</b> <b>How to Stand Up to a Dictator: A Conversation with Maria Ressa</b> Maria Ressa Interviewer: Vivian Schiller <i>Hotel Jerome Ballroom</i>	

7:00 AM – 8:00 AM	FIELD TRIP
<b>Rocky Mountain Bird Watching</b> <i>Walter Isaacson Center</i>	
7:30 AM – 8:45 AM	FIELD TRIP
<b>Guided 5K Trail Run</b> <i>Walter Isaacson Center</i>	
7:30 AM – 10:00 AM	FIELD TRIP
<b>Maroon Bells Exploration: Guided Walk through Aspen's Wilderness Gateway</b> <i>Walter Isaacson Center</i>	
8:00 AM – 8:45 AM	YOGA
<i>Anderson Park</i>	
8:00 AM – 6:00 PM	REGISTRATION
<b>Registration Open</b> <i>Comcast NBCUniversal Ideas Pavilion</i>	
8:00 AM – 10:30 AM	BREAKFAST
<i>Light breakfast is provided in the Paepcke Tent and in the Doerr-Hosier Center.</i>	
9:00 AM – 9:50 AM	PLENARY SESSION
<b>WE THE PEOPLE</b> <b>Wicked Problem: What Should We Know and Who Decides?</b> Paul Alivisatos, Paul Carrese, Louise Dubé, Eddie Glaude, Jr. Moderator: David Brooks <i>Greenwald Pavilion</i>	

10:00 AM – 4:00 PM    SPECIAL EVENT

**VIEWPOINTS**  
**Pavement Art: A Community Driven Public Art Project in Downtown Aspen** (sign-up required to paint)  
Artist: Chris Erickson  
*Intersection of S. Hyman Ave. and Mill St.*

10:20 AM – 11:10 AM    BREAKOUT SESSIONS

**WE THE PEOPLE**  
**Can We Learn to Talk to Each Other?**  
Peter Coleman, Deb Roy  
Moderator: Mónica Guzmán  
*Paepcke Auditorium*

**DRIVING THE ECONOMY FORWARD**  
**Urban Comeback: Cities, Small Business, and the Future of Downtowns**  
Muriel Bowser, Isabella Casillas Guzman  
Moderator: Kevin Delaney  
*Doerr-Hosier Center, McNulty Room*

**POWERING THE FUTURE**  
**Temperature Check: Where Do We Stand in the Energy Transition?**  
Julio Friedmann  
Interviewer: Amy Harder  
*Koch Building, Booz Allen Hamilton Room*

**AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER**  
**Politics on the Pitch: Sports in the Geopolitical Arena**  
Ashleigh Huffman, Tariq Panja  
Moderator: Franklin Foer  
*Koch Building, Lauder Room*

**THE MIND**  
**Are the Kids All Right? Addressing the Youth Mental Health Crisis**  
Melody Barnes, Monique Miles, Steve Patrick  
Moderator: Jane Wales  
*Doerr-Hosier Center, Kaufman Room*

**VIEWPOINTS**  
**The Work of Racial Healing in Community**  
Monica Haslip, Rabbi Jonah Pesner, Ska-xjeing-ga Vicky Stott ☐  
Moderator: Savannah Sellers  
*East Lawn Tent*

● In-Town Venue | ☐ Underwriter Presenter  
● Morning Session | ● Afternoon Session | ● Evening Session

11:15 AM – 1:45 PM    LUNCH

*Lunch is served in various locations across campus including the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.*

11:50 AM – 12:40 PM    BREAKOUT SESSIONS  
11:50 AM – 1:10 PM    WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

**DRIVING THE ECONOMY FORWARD**  
**Investing in America**  
Heather Boushey, Gene Ludwig  
Moderator: Gillian Tett  
*Paepcke Auditorium*

**VIEWPOINTS**  
**Safe or Sentient?**  
Frank McCourt, Alexandra Reeve Givens, Tom Wilson ☐  
Moderator: Vivian Schiller  
*Doerr-Hosier Center, McNulty Room*

**VIEWPOINTS**  
**‘From Generosity to Justice’**  
Darren Walker  
Interviewer: Eddie Glaude, Jr.  
*Doerr-Hosier Center, Kaufman Room*

**VIEWPOINTS**  
**Weaving a New Social Fabric for America**  
David Brooks, Frederick Riley  
*East Lawn Tent*

**DRIVING THE ECONOMY FORWARD**  
**How Can We Reinvigorate the American Dream?**  
David Leonhardt  
Interviewer: David Rubenstein  
*Koch Building, Lauder Room*

**VIEWPOINTS**  
**Museums: An Antidote to Culture Wars (workshop)**  
Anne Pasternak, Karishma Sheth  
*Koch Building, Booz Allen Hamilton Room*

**THE MIND**  
**Meditation for Skeptics (workshop)**  
Dan Harris  
*Buckminster Fuller Dome*

**VIEWPOINTS**  
**Arts Philanthropy: Tradition vs. Innovation (roundtable, sign-up required)**  
Damian Woetzel  
*Paepcke Library*

**VIEWPOINTS**  
**Book Club: ‘Little Monsters’ by Adrienne Brodeur**  
Adrienne Brodeur  
Interviewer: Mary Louise Kelly  
*Paepcke Gallery*



11:50 AM – 1:10 PM TOUR

**Tour of the Bayer Center: ‘Concept of a Visualist: Herbert Bayer’s World Geo-Graphic Atlas’**  
*Resnick Center for Herbert Bayer Studies*

12:00 PM – 5:00 PM SPECIAL EVENT

**Step into the World of Ralph Lauren**  
*Ralph Lauren store, downtown Aspen*

1:30 PM – 4:30 PM FIELD TRIP

**Wildfire Burn Scar**  
*Walter Isaacson Center*

1:40 PM – 2:30 PM PLENARY SESSIONS

VIEWPOINTS

**Opening the Infrared Treasure Chest: Images from the James Webb Space Telescope**  
John Mather  
*Paepcke Auditorium*

AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER

**The Democracy Dilemma**  
Mike Abramowitz, Shadi Hamid, Maria Ressa  
Moderator: Ravi Agrawal  
*Doerr-Hosier Center, McNulty Room*

POWERING THE FUTURE

**From Mining to Moscow, How Geopolitics Shape the Energy Transition**  
Jason Bordoff, Andrew Kamau, Abby Wulf  
Moderator: Mary Louise Kelly  
*East Lawn Tent*

2:30 PM – 3:00 PM BOOK SIGNINGS

**Meet the Author: Book Signings and Conversation**  
Kwame Alexander, Adrienne Brodeur  
*Comcast NBCUniversal Ideas Pavilion*

3:00 PM – 3:50 PM BREAKOUT SESSIONS

VIEWPOINTS

**The Power of Connectivity**  
Alan Davidson, Broderick Johnson  
Moderator: Vivian Schiller  
*Doerr-Hosier Center, McNulty Room*

THE MIND

**New Paths to Treat and Prevent Brain Disease**  
Fanny Elahi, Paul Kenny, Ignacio Saez  
Moderator: Kenneth Davis  
*Koch Building, Booz Allen Hamilton Room*

WE THE PEOPLE

**How to Engage in Conversations on Race**  
Monica Haslip, Reggie LaGrand, Rabbi Jonah Pesner, Ska-xjeing-ga Vicky Stott  
Moderator: Johana Suárez  
*Koch Building, Lauder Room*

POWERING THE FUTURE

**The Business Case for Sustainability**  
Heather Boushey, Mike Kohler, Kristen Siemen  
Moderator: Amy Harder  
*Doerr-Hosier Center, Kaufman Room*


THE EDGE OF INTELLIGENCE

**A.I. Attackers and Defenders: Who Has the Upper Hand?**  
Tara Murphy Dougherty, Alexandra Reeve Givens, Alissa Starzak, Brandon Wales  
Moderator: Jeff Greene  
*East Lawn Tent*

3:50 PM – 4:10 PM

SPECIAL EVENT

Teatime in the Zen Den with Charlie Annenberg Weingarten

Charlie Annenberg Weingarten 

Koch Building, Stranahan Room

4:20 PM – 5:10 PM

PLENARY SESSIONS

DRIVING THE ECONOMY FORWARD

An Interview with Larry Fink

Laurence Fink

Interviewer: David Rubenstein

Paepcke Auditorium

VIEWPOINTS

Agreeing to Disagree: Philanthropy and the Marketplace of Ideas

Sam Gill, Brian Hooks, Darren Walker

Moderator: Jane Wales

Doerr-Hosier Center, McNulty Room

VIEWPOINTS

What Makes Art a 'Public Good'?

Melody Barnes, Christopher Bedford, Damian Woetzel

Moderator: Kate D. Levin

East Lawn Tent

6:30 PM – 7:30 PM

EVENING SESSIONS

POWERING THE FUTURE

In Conversation with Patagonia's CEO

Ryan Gellert

Interviewer: Baratunde Thurston

Paepcke Auditorium

LIFE WELL LIVED

On Being in a Body: Krista Tippett with Kate Bowler (live taping)

Kate Bowler, Krista Tippett

Hotel Jerome Ballroom

8:15 PM – 9:15 PM

EVENING SESSIONS

THE MIND

'Open to Debate': Is Social Media Bad for Kids' Mental Health? (live taping)

Candice Odgers, Jim Steyer

Moderator: John Donvan

Hotel Jerome Ballroom



7:00 AM – 8:00 AM	FIELD TRIP
Rocky Mountain Bird Watching <i>Walter Isaacson Center</i>	
7:30 AM – 8:45 AM	FIELD TRIP
Guided 5K Trail Run <i>Walter Isaacson Center</i>	
7:30 AM – 10:00 AM	FIELD TRIP
Maroon Bells Exploration: Guided Walk through Aspen's Wilderness Gateway <i>Walter Isaacson Center</i>	
8:00 AM – 8:45 AM	YOGA
<i>Anderson Park</i>	
8:00 AM – 6:00 PM	REGISTRATION
Registration Open <i>Comcast NBCUniversal Ideas Pavilion</i>	
8:00 AM – 10:30 AM	BREAKFAST
<i>Light breakfast is provided in the Paepcke Tent and in the Doerr-Hosier Center.</i>	
9:00 AM – 9:50 AM	PLENARY SESSION

THE EDGE OF INTELLIGENCE

Wicked Problem: A.I. and the Future of Everything  
Daniel Huttenlocher, Eric Schmidt  
Moderator: Walter Isaacson  
*Greenwald Pavilion*

10:20 AM – 11:10 AM	BREAKOUT SESSIONS
WE THE PEOPLE	
Ron Klain: The Aspen Exit Interview Ronald Klain Interviewer: Franklin Foer <i>Paepcke Auditorium</i>	
DRIVING THE ECONOMY FORWARD	
Democratizing Wealth Baiju Bhatt, John Palfrey, Lata Reddy ☐ Moderator: Ida Rademacher <i>Doerr-Hosier Center, McNulty Room</i>	
THE EDGE OF INTELLIGENCE	
Generative A.I. and the Rest of Us Bratin Saha ☐ Interviewer: Deirdre Bosa <i>Koch Building, Booz Allen Hamilton Room</i>	
VIEWPOINTS	
Read with Jenna: Migration and the Meaning of Home Jamie Ford, Javier Zamora Moderator: Jenna Bush Hager <i>Koch Building, Lauder Room</i>	
AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER	
The Global Swing State: India's Role in the New World Order Sadanand Dhume, Tanvi Madan Moderator: Ravi Agrawal <i>Doerr-Hosier Center, Kaufman Room</i>	
POWERING THE FUTURE	
Next Generation Leadership: Much Is Required Jason Bordoff, Arun Majumdar Moderator: Kristen Siemen <i>East Lawn Tent</i>	

11:15 AM – 1:45 PM LUNCH

Lunch is served in various locations across campus including the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.

11:50 AM – 12:40 PM BREAKOUT SESSIONS  
11:50 AM – 1:10 PM WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

DRIVING THE ECONOMY FORWARD

In Conversation with Mary Barra

Mary Barra  
Interviewer: Rebecca Blumenstein  
Paepcke Auditorium

THE EDGE OF INTELLIGENCE

The Path to Ethical A.I.: Balancing Innovation and Accountability

Lila Ibrahim, Christina Montgomery , Alondra Nelson  
Moderator: Deirdre Bosa  
Doerr-Hosier Center, McNulty Room


VIEWPOINTS

Leading with Creativity and Purpose: A Conversation with NGO Leaders

Monica Medina, Jill Tiefenthaler, Angela Williams, Starsky Wilson  
Moderator: Dan Porterfield  
Koch Building, Lauder Room

WE THE PEOPLE

Free Speech in the Age of Social Media

Roy Austin , Mary Anne Franks, Jonathan Greenblatt, Jameel Jaffer  
Moderator: Vivian Schiller  
Koch Building, Booz Allen Hamilton Room

VIEWPOINTS

Book Club: ‘The Didomenico Fragment’ by Amor Towles  
(sign-up required)

Amor Towles  
Interviewer: Don Katz  
Doerr-Hosier Center, Kaufman Room

VIEWPOINTS

Book Club: ‘Solito’ by Javier Zamora

Javier Zamora  
Interviewer: Mitzi Rapkin  
Buckminster Fuller Dome

LIFE WELL LIVED

Funtervention (workshop)

Catherine Price  
East Lawn Tent

VIEWPOINTS

How to Tell, and Sell, Your Story (workshop, sign-up required)

Kwame Alexander, Sarah Grace McCandless  
Paepcke Gallery

11:50 AM – 1:10 PM TOUR

Tour of the Resnick Gallery: ‘Charting Space: Herbert Bayer’s World Geo-Graphic Atlas at 70’

Doerr-Hosier Center, Resnick Gallery

1:30 PM – 2:30 PM FIELD TRIP

Tour of the Adam and Melony Lewis Art Collection  
(sign-up required)

Walter Isaacson Center

1:40 PM – 2:30 PM PLENARY SESSIONS

POWERING THE FUTURE

What Does the Future Hold for Oil and Gas?  
Chevron’s Top Exec on the Clean Energy Transition

Mike Wirth  
Interviewer: Andrew Ross Sorkin  
Paepcke Auditorium

WE THE PEOPLE

Interpreting Shakespeare for Contemporary America




James Ijames, Ayanna Thompson, Oskar Eustis  
Doerr-Hosier Center, McNulty Room

VIEWPOINTS

Trust in Science: Time for a Social Compact?

Paul Alivisatos, Tracy Day, Sam Gill, John Mather  
Moderator: Perri Peltz  
East Lawn Tent

 In-Town Venue |  Underwriter Presenter

 Morning Session |  Afternoon Session |  Evening Session





1:40 PM – 3:00 PM      ROUNDTABLE


**THE EDGE OF INTELLIGENCE**  
**Promise of A.I: Education, Regulation, and Beyond**  
(roundtable, sign-up required)  
Daniel Huttenlocher, Lila Ibrahim  
Moderator: Elliot Gerson  
*Doerr-Hosier Center, Catto Room*

3:00 PM – 3:50 PM      BREAKOUT SESSIONS

**AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER**  
**The Meaning of Friendship: NATO in the Wake of Ukraine**  
Ivo Daalder, Danielle Pletka, Stephen Walt  
Moderator: Jane Harman  
*Doerr-Hosier Center, McNulty Room*


**POWERING THE FUTURE**  
**Hydrogen: What's All the Hype?**  
Jon Horek, Geoff Tuff , Adria Wilson  
Moderator: Amy Harder  
*Koch Building, Booz Allen Hamilton Room*

**DRIVING THE ECONOMY FORWARD**  
**After the Office: Reinventing Where and How We Work**  
Joanne Lipman, Tom Wilson   
Moderator: Kevin Delaney  
*Koch Building, Lauder Room*

**POWERING THE FUTURE**  
**The Road to Carbon Neutrality**  
Kara Hartnett Hurst , Kristen Siemen  
Moderator: Deirdre Bosa  
*Doerr-Hosier Center, Kaufman Room*

**VIEWPOINTS**  
**The Road to 'The Lincoln Highway': A Conversation with Amor Towles**  
Amor Towles  
Interviewer: Jenna Bush Hager  
*East Lawn Tent*

3:00 PM – 3:50 PM      ROUNDTABLE

**VIEWPOINTS**  
**Starting the Conversation with Understanding**  
(roundtable, sign-up required)  
Reggie LaGrand   
*Paepcke Library*

3:50 PM – 4:10 PM      SPECIAL EVENT

**Teatime in the Zen Den with Special Guest Dan Harris**  
Dan Harris  
*Koch Building, Stranahan Room*

4:20 PM – 5:10 PM      PLENARY SESSIONS

**DRIVING THE ECONOMY FORWARD**  
**The Business of Active Citizenship**  
Chip Bergh, Ryan Gellert  
Moderator: Gillian Tett  
*Paepcke Auditorium*

**VIEWPOINTS**  
**Big Thinkers and the Future of Innovation**  
Walter Issacson  
Interviewer: Andrew Ross Sorkin  
*Doerr-Hosier Center, McNulty Room*

**WE THE PEOPLE**  
**Redemption Song?**  
Eddie Glaude Jr., Imani Perry  
*East Lawn Tent*

5:00 PM – 6:00 PM RECEPTION

Community Impact Reception, Hosted by Comcast  
(all attendees welcome)  
*Comcast NBCUniversal Ideas Pavilion*

5:30 PM – 6:20 PM EVENING SESSION

LIFE WELL LIVED

'It. Goes. So. Fast.: The Year of No Do-Overs'  
Mary Louise Kelly  
Interviewer: Kelly Corrigan  
*Wheeler Opera House Bar*

6:30 PM – 7:30 PM EVENING SESSION

VIEWPOINTS

A Lens on Present Day America: Abraham Lincoln and  
the Struggle for Democracy  
Jon Meacham  
Interviewer: Perri Peltz  
*Hotel Jerome Ballroom*

8:15 PM – 9:15 PM EVENING SESSION

LIFE WELL LIVED

In Search of a 'Soul Boom'  
Rainn Wilson  
Interviewer: Jenna Bush Hager  
*Hotel Jerome Ballroom*

7:00 AM – 8:00 AM FIELD TRIP

Rocky Mountain Bird Watching  
*Walter Isaacson Center*

7:30 AM – 10:00 AM FIELD TRIP

Maroon Bells Exploration: Guided Walk through Aspen's  
Wilderness Gateway  
*Walter Isaacson Center*

8:00 AM – 8:45 AM YOGA

*Anderson Park*

8:00 AM – 6:00 PM REGISTRATION

Registration Open  
*Comcast NBCUniversal Ideas Pavilion*

8:00 AM – 10:30 AM BREAKFAST

Light breakfast is provided in the Paepcke Tent and in  
the Doerr-Hosier Center.

8:00 AM – 8:50 AM MORNING SESSIONS

WE THE PEOPLE

The Open Secrets of Trusted Leaders  
Melvin Carter, Eric Liu  
Moderator: Anne Mosle  
*Koch Building, Lauder Room*

VIEWPOINTS

Starting the Conversation with Understanding  
(roundtable, sign-up required)  
Reggie LaGrand   
*Paepcke Library*

9:00 AM – 9:50 AM PLENARY SESSION

WE THE PEOPLE

Wicked Problem: Affirmative Action – Who Wins?  
Jeannie Suk Gersen, Richard Kahlenberg, John McWhorter,  
Sarah Zearfoss  
Moderator: David Leonhardt  
*Greenwald Pavilion*

10:20 AM – 11:10 AM

BREAKOUT SESSIONS

WE THE PEOPLE

The Resurgence of the ‘Oldest Hatred’:  
The Effort to Combat Antisemitism

Douglas Emhoff, Elizabeth Sherwood-Randall, Eric Ward

Moderator: Katie Couric

Paepcke Auditorium

THE MIND

Tracking and Hacking the Brain

Nita Farahany

Doerr-Hosier Center, McNulty Room

LIFE WELL LIVED

Ancient Faiths, Modern Lives


Kate Bowler, Haroon Moghul, Shira Stutman

Moderator: Simran Jeet Singh

Koch Building, Booz Allen Hamilton Room

VIEWPOINTS

Naturally Ever After: Will Images and Storytelling about  
Nature Help Rewrite Our Future?


Charlie Annenberg Weingarten , Dorothy Fortenberry

Moderator: Savannah Sellers

Koch Building, Lauder Room

DRIVING THE ECONOMY FORWARD

When All Jobs Are Tech Jobs

Zoë Baird, Lisa Gevelber , Andy Van Kleunen

Moderator: Kevin Delaney

Doerr-Hosier Center, Kaufman Room

VIEWPOINTS

What to Take Down, What to Leave Up, and Why



Suzanne Nossel


Interviewer: John McWhorter

East Lawn Tent



VIEWPOINTS




Inclusive Climate Resilience

Mike Byrne , Chris Ruggeri , Joanna Smith-Ramani,  
Evan Thomas

Moderator: Nes Parker 

Buckminster Fuller Dome

 In-Town Venue |  Underwriter Presenter

 Morning Session |  Afternoon Session |  Evening Session

11:50 AM – 12:40 PM

BREAKOUT SESSIONS

11:50 AM – 1:10 PM

WORKSHOPS, ROUNDTABLES, & BOOK CLUB

POWERING THE FUTURE

Is the Energy Transition Moving Too Fast?

Steven Koonin, Chris Field

Moderator: Amy Harder

East Lawn Tent

DRIVING THE ECONOMY FORWARD

Meet the Disruptors: Paving a Path to a New Economy

Ashley Bell, Carter Dredge, Rodney Williams

Moderator: Rebecca Blumenstein

Koch Building, Lauder Room

VIEWPOINTS

The Power of Narrative Adventure

Don Katz

Interviewer: Brian Greene

Doerr-Hosier Center, Kaufman Room

DRIVING THE ECONOMY FORWARD

What Will A.I. Mean for the Future of Work?

Zoë Baird, Andy Bird, Joseph Briggs

Moderator: Kevin Delaney

Doerr-Hosier Center, McNulty Room

LIFE WELL LIVED

What Makes Life Good?

Mónica Guzmán, James Ijames, John McWhorter,  
Alexandra Reeve Givens, Miroslav Volf, Rainn Wilson

Moderator: Kelly Corrigan

Paepcke Auditorium

WE THE PEOPLE

Civic Culture Academy: How to Transform the Culture of  
Your Community (workshop)

Eric Liu

Koch Building, Booz Allen Hamilton Room

VIEWPOINTS

Embodying Shakespeare (workshop, sign-up required)

Simon Godwin

Paepcke Library

VIEWPOINTS

Book Club: ‘Why Fathers Cry at Night’ by Kwame Alexander

Kwame Alexander

Interviewer: Kate Bowler

Buckminster Fuller Dome





11:50 AM – 1:10 PM	TOUR
Tour of the Bayer Center: 'Concept of a Visualist: Herbert Bayer's <i>World Geo-Graphic Atlas</i> ' <i>Resnick Center for Herbert Bayer Studies</i>	
1:00 PM – 2:30 PM	LUNCH
All Attendee Picnic Lunch <i>Benedict Music Tent Lawn</i>	
2:45 PM – 5:00 PM	AFTERNOON OF CONVERSATION
Elizabeth Cheney, Cesar Conde, Katie Couric, Brian Cox, Brian Greene, Lester Holt, Walter Isaacson, Almar Latour, Lyle Lovett, Jon Meacham <i>Benedict Music Tent</i>	

5:00 PM – 6:30 PM	RECEPTION
Partnering for an Inclusive Economy Happy Hour (all attendees welcome) <i>Deloitte Sustainability Lounge</i>	
5:30 PM – 6:20 PM	EVENING SESSION
VIEWPOINTS The Case for Art as Civic Glue Kate D. Levin, Shanta Thake Moderator: Karen Brunwasser <i>Wheeler Opera House Bar</i>	
6:30 PM – 7:30 PM	EVENING SESSION
THE MIND 'Open to Debate': Should We Erase Bad Memories? (live taping) Nita Farahany, Sigal Samuel Moderator: John Donvan <i>Hotel Jerome Ballroom</i>	
8:15 PM – 9:15 PM	EVENING SESSIONS
VIEWPOINTS From King Lear to Succession: Shakespeare on Stage and Screen Brian Cox, Simon Godwin Moderator: Michael Eisner <i>Hotel Jerome Ballroom</i>	
THE EDGE OF INTELLIGENCE The Pope in the Puffer Jacket: Deepfakes and the Media's Role in Policing A.I. Chris Berend, Nilay Patel, Joanna Stern Moderator: Jenn White <i>Wheeler Opera House Bar</i>	

7:00 AM – 8:00 AM	FIELD TRIP
Rocky Mountain Bird Watching <i>Walter Isaacson Center</i>	
7:30 AM – 8:45 AM	FIELD TRIP
Guided 5K Trail Run <i>Walter Isaacson Center</i>	
7:30 AM – 10:00 AM	FIELD TRIP
Maroon Bells Exploration: Guided Walk through Aspen's Wilderness Gateway <i>Walter Isaacson Center</i>	
8:00 AM – 8:45 AM	YOGA
<i>Anderson Park</i>	
8:00 AM – 6:00 PM	REGISTRATION
Registration Open <i>Comcast NBCUniversal Ideas Pavilion</i>	
8:00 AM – 10:30 AM	BREAKFAST
<i>Light breakfast is provided in the Paepcke Tent and in the Doerr-Hosier Center.</i>	
8:00 AM – 8:50 AM	MORNING SESSIONS

DRIVING THE ECONOMY FORWARD

ESG: Where Do We Go From Here?  
A Conversation from the Frontlines of Business


Melanie Chow , John Driscoll, Graham Macmillan, Lata Reddy   
Moderator: Judy Samuelson  
*Koch Building, Booz Allen Hamilton Room*

POWERING THE FUTURE




Youth in Action: A Conversation Centering Young Leaders' Role in Protecting Climate  
Cheyenne Brady, Nikki DeVignes, Greg Gershuny, Sally Jewell, Nikki Santos  
*Koch Building, Lauder Room*

9:00 AM – 9:50 AM	PLENARY SESSION
WE THE PEOPLE Wicked Problem: Guns in America Jennifer Carlson, John Feinblatt, Lucy McBath, Clark Neily Moderator: Jenn White <i>Greenwald Pavilion</i>	
10:20 AM – 11:10 AM	BREAKOUT SESSIONS

DRIVING THE ECONOMY FORWARD

Flipping the Script on the Digital Divide  
Miguel Cardona, John Leguizamo, Dalila Wilson-Scott   
Moderator: David Leonhardt  
*Paepcke Auditorium*



DRIVING THE ECONOMY FORWARD

Is Purpose Still Powerful?  
Rob Falzon , Shane Grant , Patrice Louvet   
Moderator: Jessica Orkin  
*Doerr-Hosier Center, McNulty Room*

THE EDGE OF INTELLIGENCE

Can A.I. Help Us Communicate with Animals?  
Karen Bakker, Aza Raskin  
Moderator: Noam Hassenfeld  
*Koch Building, Booz Allen Hamilton Room*

POWERING THE FUTURE

Designing Decarbonization  
Jonathan Schuldenfrei , Steven Ward   
*Koch Building, Lauder Room*

VIEWPOINTS

How Philanthropy Can Drive Change in Public Education  
Melanie Lundquist  
Interviewer: Dan Porterfield  
*Doerr-Hosier Center, Kaufman Room*

POWERING THE FUTURE

Ideas at the Cutting Edge of Energy  
Josh Goldman, Kathy Hannun, David Steel, Ramya Swaminathan  
*East Lawn Tent*

11:15 AM – 1:45 PM LUNCH

Lunch is served in various locations across campus including the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.

11:50 AM – 12:40 PM BREAKOUT SESSIONS  
11:50 AM – 1:10 PM WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

VIEWPOINTS

Leaders Inspiring America

Susan Burton, Catherine Coleman Flowers, John Leguizamo

Moderator: Tom Llamas

Paepcke Auditorium

DRIVING THE ECONOMY FORWARD


Chart-Talk: If the Economy Is Still Good, Why Are Americans So Grumpy?

Steven Rattner

Koch Building, Lauder Room

VIEWPOINTS

Classroom 2050

Romy Drucker , Anurupa Ganguly, Sal Khan, Allison Matthews

Moderator: Steph Smith

East Lawn Tent

THE MIND

Mind-Blowing Neurotech

Andreas Forsland, Tom Oxley, Kate Rosenbluth

Moderator: Nita Farahany

Doerr-Hosier Center, McNulty Room

THE EDGE OF INTELLIGENCE

Generative A.I. Jam Session with Baratunde (workshop)

Baratunde Thurston

Koch Building, Booz Allen Hamilton Room

VIEWPOINTS

Rethinking Leadership (roundtable, sign-up required)

David Langstaff

Paepcke Library

VIEWPOINTS

Book Club: 'South to America' by Imani Perry

Imani Perry

Interviewer: Jenn White

Buckminster Fuller Dome

11:50 AM – 1:10 PM TOUR

Tour of the Bayer Center: 'Concept of a Visualist: Herbert Bayer's World Geo-Graphic Atlas'

Resnick Center for Herbert Bayer Studies

1:30 PM – 4:30 PM FIELD TRIP


Wildfire Burn Scar

Walter Isaacson Center

1:40 PM – 2:30 PM PLENARY SESSIONS

DRIVING THE ECONOMY FORWARD

What's Next for the Economy?

Roger Ferguson, Charles Scharf 

Moderator: Andrew Ross Sorkin

Doerr-Hosier Center, McNulty Room

LIFE WELL LIVED

How to Manage Your Happiness

Arthur Brooks

Greenwald Pavilion

POWERING THE FUTURE

Hard-Hat Environmentalism: Can We Build in America Again?

John Podesta

Interviewer: Vanessa Hauc

East Lawn Tent

3:00 PM – 3:50 PM      BREAKOUT SESSIONS

VIEWPOINTS

Young People Are the Change We Need: Aspen Challenge 2023

Doerr-Hosier Center, McNulty Room

LIFE WELL LIVED

Finding Your Path

Bruce Feiler, Kevin Kelly


Moderator: Joanne Lipman

Koch Building, Booz Allen Hamilton Room

VIEWPOINTS

Can We ‘Cure’ Nutrition Inequality?

John Driscoll, Curt Ellis, Maya Feller, Christen Linke Young

Moderator: Shane Grant 

Koch Building, Lauder Room

VIEWPOINTS

Leading with Creativity and Purpose: A Conversation with NGO Leaders

Graham Macmillan, Jonathan Reckford, Elisa Villanueva Beard

Moderator: Dan Porterfield

Doerr-Hosier Center, Kaufman Room

LIFE WELL LIVED

Unlocking the Secrets of a Fulfilling Life: Insights from Ancient Wisdom and Modern Understanding

Arthur Brooks, Tamar Gendler

Moderator: Samuel Kimbriel

East Lawn Tent

3:50 PM – 4:10 PM      SPECIAL EVENT

Teatime in the Zen Den with Special Guest Karen Bakker

Karen Bakker

Koch Building, Stranahan Room

4:20 PM – 5:10 PM      PLENARY SESSIONS

WE THE PEOPLE

Word Wars: Wokeism and the Battle Over Language

John McWhorter

Interviewer: David Brooks

Paepcke Auditorium

THE EDGE OF INTELLIGENCE

Harnessing A.I. for Education

Sal Khan

Interviewer: Mehran Sahami

Doerr-Hosier Center, McNulty Room

AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER

The Dilemmas of Hostage Diplomacy

Roger Carstens, Dani Gilbert, Jason Rezaian

Moderator: Tom Llamas

East Lawn Tent



5:00 PM – 6:30 PM      RECEPTION

**Community Happy Hour, Hosted by Wells Fargo**  
(all attendees welcome)  
*Wells Fargo East Lawn Hospitality Lounge*

5:30 PM – 6:20 PM      EVENING SESSION

**VIEWPOINTS**  
**Where the Water Goes: The Next 100 Years of the Colorado River**  
Bidtah Becker, John Entsminger, Jennifer Pitt  
Moderator: Tillie Walton  
*Wheeler Opera House Bar*

6:30 PM – 7:30 PM      EVENING SESSION

**VIEWPOINTS**  
**What Does It Mean to Be a Better Person?**  
David Brooks  
*Hotel Jerome Ballroom*

8:15 PM – 9:15 PM      EVENING SESSIONS

**THE EDGE OF INTELLIGENCE**  
**The A.I. Dilemma**  
Tristan Harris, Aza Raskin  
*Hotel Jerome Ballroom*

**THE MIND**  
**‘Ten Percent Happier’ Podcast: Ancient Insight on How to Do Life Better (live taping)**  
Tamar Gendler  
Interviewer: Dan Harris  
*Wheeler Opera House Bar*

7:00 AM – 8:00 AM      FIELD TRIP

**Rocky Mountain Bird Watching**  
*Walter Isaacson Center*

7:30 AM – 8:45 AM      FIELD TRIP

**Guided 5K Trail Run**  
*Walter Isaacson Center*

7:30 AM – 10:00 AM      FIELD TRIP

**Maroon Bells Exploration: Guided Walk through Aspen’s Wilderness Gateway**  
*Walter Isaacson Center*

8:00 AM – 8:45 AM      YOGA

*Anderson Park*

8:00 AM – 6:00 PM      SPECIAL EVENT

**Speak Art into Life: An Interactive A.I. Installation**  
Alex Reben  
*Doerr-Hosier, Murdock Lounge*

8:00 AM – 6:00 PM      REGISTRATION

**Registration Open**  
*Comcast NBCUniversal Ideas Pavilion*

8:00 AM – 10:30 AM      BREAKFAST

*Light breakfast is provided in the Paepcke Tent and in the Doerr-Hosier Center.*

8:00 AM – 8:50 AM      MORNING SESSIONS

**DRIVING THE ECONOMY FORWARD**  
**Breakthrough Equity: The Future of Wealth in America**  
Kristy Fercho ☑, Ariel Meyerstein, Anna-Lisa Miller, Ida Rademacher, Samantha Tweedy  
Moderator: Joanna Smith-Ramani  
*Koch Building, Booz Allen Hamilton Room*

**LIFE WELL LIVED**  
**Wealth, Generosity, and the Good Society**  
Maureen Conway, Simran Jeet Singh, Jane Wales  
Moderator: Samuel Kimbriel  
*Koch Building, Lauder Room*

9:00 AM – 9:50 AM      PLENARY SESSION

**WE THE PEOPLE**  
**Wicked Problem: Immigration — the Road Ahead**  
Doug Ducey, Tony Gonzales, Mary Kay Henry,  
Krish O'Mara Vignarajah  
Moderator: Tom Llamas  
*Greenwald Pavilion*

10:20 AM – 11:10 AM      BREAKOUT SESSIONS

**POWERING THE FUTURE**  
**Nuclear Power: Coming to a Neighborhood Near You?**  
Mark Gordon, Chris Levesque  
Moderator: Rich Powell  
*Doerr-Hosier Center, McNulty Room*

**AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER**  
**The Cold War in Africa**  
Mvemba Phezo Dizolele, Jendayi Frazer, Vera Songwe  
Moderator: Gillian Tett  
*Koch Building, Booz Allen Hamilton Room*

**VIEWPOINTS**  
**Picking a President: How to Make the Most Consequential Decision in the World**  
Gautam Mukunda  
*Doerr-Hosier Center, Kaufman Room*

**THE MIND**  
**The Astonishing Effects of Exercise on the Brain**  
Wendy Suzuki  
*East Lawn Tent*

**VIEWPOINTS**  
**Meet the Press Across the Aisle**  
Rich Lowry, Michael Tomasky  
Moderator: Jenn White  
*Koch Building, Lauder Room*

11:15 AM – 1:45 PM      LUNCH

*Lunch is served in various locations across campus including the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.*

11:50 AM – 12:40 PM      BREAKOUT SESSIONS  
11:50 AM – 1:10 PM      WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

**VIEWPOINTS**  
**Reimagining Education in America**  
Miguel Cardona  
Interviewer: Vanessa Hauc  
*Doerr-Hosier Center, McNulty Room*

**DRIVING THE ECONOMY FORWARD**  
**No Longer Sci-Fi: The Tech That Will Shape Our Future**  
Dave Limp  
Interviewer: Nilay Patel  
*East Lawn Tent*

**Powering the Future**  
**Economic Realities of the Energy Transition**  
Dina Powell McCormick, Christopher James  
Moderator: Gillian Tett  
*Paepcke Auditorium*

**VIEWPOINTS**  
**Book Club: 'Romantic Comedy' by Curtis Sittenfeld**  
Curtis Sittenfeld  
Interviewer: Savannah Sellers  
*Buckminster Fuller Dome*

**VIEWPOINTS**  
**Unexpected Foraging on the Rio Grande (workshop)**  
Alexis Nikole  
*Madeleine K. Albright Pavilion*

11:50 AM – 1:10 PM      TOUR

**Tour of the Resnick Gallery: 'Charting Space: Herbert Bayer's World Geo-Graphic Atlas at 70'**  
*Doerr-Hosier Center, Resnick Gallery*

1:30 PM – 2:30 PM FIELD TRIP

Tour of the Jorge M. and Darlene Pérez Art Collection  
(sign-up required)  
*Walter Isaacson Center*

1:40 PM – 2:30 PM PLENARY SESSIONS

WE THE PEOPLE

Supreme Court Review  
Pamela Karlan, Neal Kumar Katyal, Clark Neily  
Moderator: Jeffrey Rosen  
*Paepcke Auditorium*

THE EDGE OF INTELLIGENCE

Governing A.I.: How Do We Get This Right?  
Thomas Friedman, James Manyika  
*Doerr-Hosier Center, McNulty Room*

WE THE PEOPLE

Working Across the Aisle  
Jason Crow, Tony Gonzales  
Moderator: Katie Couric  
*East Lawn Tent*

3:00 PM – 3:50 PM BREAKOUT SESSIONS

THE MIND

American Teens Are Hurting — How Can We Help?  
Lisa Damour, Kimberlyn Leary, Laurence Steinberg  
Moderator: Savannah Sellers  
*Doerr-Hosier Center, McNulty Room*

VIEWPOINTS

‘Superpower in Peril: The Battle Plan to Renew America’  
David McCormick  
Interviewer: Tom Pritzker  
*Koch Building, Booz Allen Hamilton Room*

WE THE PEOPLE

Is Our Political System an Ill Fit for the Times?  
Brandice Canes-Wrone, Lee Drutman, Lee Epstein  
Moderator: Jeffrey Rosen  
*Koch Building, Lauder Room*

THE MIND

Unleashing Your Brain's Potential: Science, Lifestyle, and Longevity  
Ayesha Sherzai, Dean Sherzai  
*East Lawn Tent*

3:50 PM – 4:10 PM SPECIAL EVENT

Teatime in the Zen Den  
*Koch Building, Stranahan Room*

4:20 PM – 5:10 PM PLENARY SESSIONS

POWERING THE FUTURE

In Conversation with Uber CEO Dara Khosrowshahi  
Dara Khosrowshahi  
Interviewer: Savannah Sellers  
*Paepcke Auditorium*

AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER

The Future of Israeli Democracy  
Thomas Friedman, Yohanan Plesner  
*Doerr-Hosier Center, McNulty Room*

VIEWPOINTS

When the Personal Becomes Public: Saving Lives by Sharing  
Chris Evert, Lisa Newman  
Moderator: Katie Couric  
*East Lawn Tent*

5:00 PM – 6:00 PM	RECEPTION
Community Impact Reception, Hosted by Comcast (all attendees welcome) <i>Comcast NBCUniversal Ideas Pavilion</i>	
5:30 PM – 6:20 PM	EVENING SESSION
THE MIND The Parenting Journey: From Teens to Young Adults Lisa Damour, Laurence Steinberg <i>Wheeler Opera House Bar</i>	
6:30 PM – 7:30 PM	EVENING SESSION
WE THE PEOPLE Does America Need a New Party? Andrew Yang Interviewer: Savannah Sellers <i>Hotel Jerome Ballroom</i>	
8:15 PM – 9:15 PM	EVENING SESSION
LIFE WELL LIVED Let's Talk About Sex: Unveiling America's Contemporary Landscape Christine Emba, Dan Savage Moderator: Kelly Corrigan <i>Hotel Jerome Ballroom</i>	

7:00 AM – 8:00 AM	FIELD TRIP
Rocky Mountain Bird Watching <i>Walter Isaacson Center</i>	
7:30 AM – 10:00 AM	FIELD TRIP
Maroon Bells Exploration: Guided Walk through Aspen's Wilderness Gateway <i>Walter Isaacson Center</i>	
8:00 AM – 8:45 AM	YOGA
<i>Anderson Park</i>	
8:00 AM – 2:00 PM	SPECIAL EVENT
Speak Art into Life: An Interactive A.I. Installation Alex Reben <i>Doerr-Hosier, Murdock Lounge</i>	
8:00 AM – 3:00 PM	REGISTRATION
Registration Open <i>Comcast NBCUniversal Ideas Pavilion</i>	
8:00 AM – 10:30 AM	BREAKFAST
<i>Light breakfast is provided in the Paepcke Tent and in the Doerr-Hosier Center.</i>	
9:00 AM – 9:50 AM	PLENARY SESSION
AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER Wicked Problem: The Challenge of China Jessica Chen Weiss, Elbridge Colby, Jorge Guajardo, Stephen Roach Moderator: Rebecca Blumenstein <i>Greenwald Pavilion</i>	



10:20 AM – 11:10 AM BREAKOUT SESSIONS

THE MIND

Unlocking the Creative Mind: The Science Behind Innovation and Imagination

Sheena Iyengar, Keith Sawyer  
Moderator: Annie Murphy Paul  
*Koch Building, Booz Allen Hamilton Room*

AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER

Israel and Palestine: One State or Two?

Martin Indyk, Shibley Telhami  
Moderator: Jim Pickup  
*Koch Building, Lauder Room*

VIEWPOINTS

Gender, Health, and Entrepreneurship in the Global South

Lola Adedokun, Richenda Van Leeuwen  
*Doerr-Hosier Center, Kaufman Room*

WE THE PEOPLE

The Elephant in the Room: How the GOP Is Plotting Its Future

Karl Rove, Rich Lowry  
Moderator: Katie Couris  
*Doerr-Hosier Center, McNulty Room*

VIEWPOINTS

Where Big Tech Went Wrong and How We Can Reboot

Rob Reich, Mehran Sahami  
Moderator: Joanna Stern  
*East Lawn Tent*

11:15 AM – 1:45 PM LUNCH

*Lunch is served in various locations across campus including the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.*

11:50 AM – 12:40 PM BREAKOUT SESSIONS  
11:50 AM – 1:10 PM WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

VIEWPOINTS

American Inequality? Not So Fast!

Phil Gramm  
Interviewer: Robert Doar  
*Doerr-Hosier Center, McNulty Room*

THE EDGE OF INTELLIGENCE

A.I.'s Rendezvous with Art: The Future of Creative Expression

Alexander Reben  
*Doerr-Hosier Center, Kaufman Room*

WE THE PEOPLE

Educating for Democracy (workshop)

Alison McQueen, Josiah Ober  
*Koch Building, Booz Allen Hamilton Room*

AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER

Dissolving Boundaries: Art as a Force for Peace (workshop)

Riman Barakat, Karen Brunwasser  
*Koch Building, Lauder Room*

LIFE WELL LIVED

Attachment, Detachment, and the Meaningful Life (roundtable, sign-up required)

Tamar Gendler  
Interviewer: Samuel Kimbriel  
*Paepcke Library*

VIEWPOINTS

Book Club: 'The Last Thing He Told Me' by Laura Dave

Laura Dave  
Interviewer: Mitzi Rapkin  
*Buckminster Fuller Dome*

11:50 AM – 12:40 PM	BREAKOUT SESSIONS
11:50 AM – 1:10 PM	WORKSHOPS, ROUNDTABLES, & BOOK CLUBS

**AGE OF UNCERTAINTY: IMAGINING A NEW WORLD ORDER**  
**America's New Frontier**  
John Hamre  
East Lawn Tent

**THE EDGE OF INTELLIGENCE**  
**The Generative A.I. Revolution: Boom or Bust for Humanity? (roundtable, sign-up required)**  
Rob Reich, Mehran Sahami  
Paepcke Gallery

**WE THE PEOPLE**  
**How to Interpret the Constitution (roundtable)**  
Pamela Karlan, Neal Kumar Katyal, Clark Neily  
Moderator: Jeffrey Rosen  
Madeleine K. Albright Pavilion

11:50 AM – 1:10 PM	TOUR
--------------------	------

**Tour of the Bayer Center: 'Concept of a Visualist: Herbert Bayer's World Geo-Graphic Atlas'**  
Resnick Center for Herbert Bayer Studies

2:00 PM – 3:00 PM	CLOSING SESSION
-------------------	-----------------

**Closing Session**  
David Adjaye, Spencer Bailey, Thomas Friedman, Baratunde Thurston  
Greenwald Pavilion





COMCAST NBCUNIVERSAL IDEAS PAVILION

In the Comcast NBCUniversal Ideas Pavilion, learn more about Comcast’s Project UP, a \$1 billion commitment to achieve digital equity. Catch up on the latest news from NBC News NOW, MSNBC, and CNBC, and take a break and charge your devices in the space, which features ultra-fast Wi-Fi. And stop by for giveaways from small businesses supported by the Comcast RISE program, which has helped thousands of small businesses with tech makeovers, marketing services, and monetary grants.

- WHERE:** Comcast NBCUniversal Ideas Pavilion
- WHEN:** Lounge Hours: Daily, 9 AM – 5 PM  
Giveaways: Sunday through Thursday, 2:45 PM

EXPLORE.ORG ZEN DEN

Explore.org, the world’s leading philanthropic live nature-cam network, hosts the Zen Den, where you can unwind and immerse yourself in the fascinating world of animals and nature from around the globe. Watch salmon leaping up waterfalls and brown bears competing for fishing spots, get up close and personal with sharks, and look through a secret window into the South African Tau Waterhole sanctuary — all on explore.org’s live nature cams. On select days, join us for teatime with special guest speakers.

- WHERE:** Koch Building, Stranahan Room
- WHEN:** June 24: 2-5 PM, Teatime at 3:50 PM  
June 25, 26, 28, 29: 9 AM – 5 PM, Teatime at 3:50 PM  
June 27: 9 AM – 2 PM  
June 30: 9 AM – 2 PM

AMAZON GOLF CARTS

Late for a session across campus? Already got your steps in for the day? Take advantage of frequent Amazon golf cart transportation. Chauffeured carts are available while the Festival is in session to whisk you from one side of campus to another.



# UNDERWRITER ACTIVATIONS

## DANONE PODCAST & SMOOTHIE STUDIO

Danone is on a mission to bring health through food to as many people as possible. As a purpose-driven company with incredible dairy and plant-based products, Danone is focused on advancing healthier and more sustainable eating and drinking practices. Stop by our tent during Festival 2 to blend a fresh fruit smoothie with the power of your pedals, relax and recharge in our lounge, and listen to a live recording of B Lab's Forces for Good podcast. Participate in our open mic to share your thoughts for the podcast and unlock a donation to FoodCorps, an NGO on the frontlines of school nutrition.

- WHERE:** The Grove
- WHEN:** **June 27:** 9 AM – 2 PM  
**June 28:** 9 AM – 5 PM  
**June 29:** 9 AM – 5 PM  
**June 30:** 9 AM – 3 PM



## ALLSTATE COLD-PRESSED JUICE TRUCK

Stop by The Allstate Lounge for refreshing cold-pressed juices and conversations about the benefits of data for everyone. Stay connected to all things Aspen Ideas Festival with several charging stations throughout the space.

- WHERE:** Next to Mayer Courtyard
- WHEN:** **June 24:** 12:30 PM – 5 PM  
**June 25 – 29:** 9 AM – 5:30 PM  
**June 30:** 9 AM – 3 PM

## MOUNT SINAI HEALTH EXPERIENCE

Join us daily at the Mount Sinai Health Experience for complimentary health services and education. Visit us in the Grove to reserve your private appointment, or contact us at: 646-856-4687 | [aspen@mountsinai.org](mailto:aspen@mountsinai.org) | [mountsinai.org/aspen](https://mountsinai.org/aspen)

- Skin Screening** Full-body skin checks with Mount Sinai dermatologists.
- Body Scanning** 3D image, personalized report, plus health and risk consult with Mount Sinai primary care doctors. Proper attire required.

- WHERE:** The Grove
- WHEN:** **June 24:** 12:30 PM – 5:30 PM  
**June 25 – 29:** 8:30 AM – 5:30 PM  
**June 30:** 8:30 AM – 2 PM





WELLS FARGO EAST LAWN HOSPITALITY TENT

At Wells Fargo, we're the bank of putting people and communities first. The bank of rolling up our sleeves and getting involved. We're the bank of walking the walk and taking action. We are the Bank of Doing. Come join us in relaxing on the grassy knoll and enjoy light snacks throughout the week.

- WHERE:** East Lawn
- WHEN:** June 24: 3 PM – 6 PM  
June 25 – June 29: 9 AM – 4 PM  
June 30: 10 AM – 3 PM
- RECEPTION:** June 28: 5 – 6:30 PM

DELOITTE SUSTAINABILITY LOUNGE

Visit the Deloitte Sustainability Lounge at the Marble Garden to explore the possibilities of sustainable transformation. The lounge will feature a live listening experience, generated by plants through technology that translates real-time data from living organisms into sounds. The experience will heighten your connection with nature, leaving you feeling relaxed and inspired. Coffee and lunch service are available daily in the lounge.

- WHERE:** Marble Garden
- WHEN:** Open during all on-campus festival hours

W.K. KELLOGG FOUNDATION  
RACIAL HEALING SESSIONS

Aspen Ideas Festival attendees are invited to take a personal journey toward racial healing. Join the W.K. Kellogg Foundation and national leaders to learn how conversations that nurture relationships, create trust, and promote authentic truth-telling are steps you can take toward achieving solidarity and building racial equity. Examine the impacts of racism, individually and collectively, while considering what it takes to create a shared vision for an equitable future. Experience how to foster important dialogues in your home, neighborhood, and community that begin with listening and understanding so that everyone feels seen, heard and respected.

- WHERE & WHEN:** June 25: 10:20 AM, East Lawn Tent\*  
June 25: 3 PM, Lauder Room, Koch Seminar Building\*  
June 26: 3 PM, Paepcke Library\*  
June 27: 8 AM, Paepcke Library\*

*\*Session venues subject to change. Please check app for the most accurate schedule.*

RALPH LAUREN COMMUNITY CONNECTION

Visit the Ralph Lauren store in downtown Aspen to explore the latest collections, enjoy refreshments, and further the Aspen Institute's local mission. From Sunday, June 25 through Friday, June 30, ten percent of the purchase price of all purchases will be donated to the Aspen Institute's Community Programs, which work to ensure that the Roaring Fork and Colorado River valleys — from Aspen to Parachute — are places where all people can thrive.

- WHEN:** June 25: 12 PM to 6 PM (Refreshments served)  
June 26 – 30: 10 AM – 6 PM
- WHERE:** Ralph Lauren store, 501 East Cooper Ave, Aspen

## WALTON FAMILY FOUNDATION THE FUTURE ON THE FUTURE OF EDUCATION

Festival attendees are invited to explore ideas about an education system that makes every young person come alive. At the Paepcke Tent, you will find engaging visuals and QR codes linking to the Walton Family Foundation's The Future on the Future of Education — a project that looks humbly through the eyes of Gen Z at the depth of current challenges to audaciously ask what could be. Because the Walton Family Foundation believes that solutions are held by the people closest to these pressing problems.

**WHERE:** Paepcke Tent

**WHEN:** Open during all on-campus festival hours

## WALTON BIKES WITH WE-CYCLE

Use Walton Bikes to get to and from the Festival on your own schedule, compliments of the Walton Family Foundation for 30-minute rides. See the Transportation section on page 84 for more information.



## AFTERNOON OF CONVERSATION

The signature event of Aspen Ideas Festival is the Afternoon of Conversation, hosting an audience of more than 2,000 in the Benedict Music Tent. This year's event takes place on **June 27**, from 2:45 to 5 PM. All are invited to the Big Ideas picnic prior to the event. Conversations will include: Lester Holt and Liz Cheney on the future of democracy; Jon Meacham, Lyle Lovett, and Walter Isaacson on the music that made a nation; Almar Latour and Katie Couric on the fight for Evan Gershovitch; Brian Greene on grasping quantum reality; and Brian Cox, star of the smash hit "Succession," in conversation with Katie Couric.



Practice putting ideas into action and activating the mind, body, spirit connection with our special programming.

### BOOK CLUB

New this year, the Ideas Book Club is an opportunity to converse with renowned authors about their latest work in an intimate setting with fellow readers.

### WORKSHOPS

Our workshops are geared toward hands-on learning. Do you want to know the myriad ways to use ChatGPT? Are you interested in foraging for your own food? Intrigued by meditation but don't know where to begin? Ever thought about writing and publishing a book? Keep an eye out for these interactive opportunities as you plan your days.

### FIELD TRIPS

There is much to explore beyond the campus of the Aspen Institute. Wake up early to catch morning light at the Maroon Bells, Aspen's gateway to the wilderness. Join local naturalists on a visit to a burn scar to learn about the ecological impacts of wildfires. Walk the banks of Castle Creek and the Roaring Fork River to search for birds of the Rockies, or lace up your sneakers for a beautiful 5K trail run. You can even join guided tours of local private art collections.

# Deloitte.

## Sustainability

When innovators, creative thinkers, and leaders come together to collaborate and challenge one another, it inspires all of us. To find a better course of action. To cultivate a more prosperous and sustainable future.

Deloitte is looking forward to being a part of this festival of ideas and we invite you to join our conversation.

[Deloitte.com/Sustainability](https://www.deloitte.com/us/sustainability)



Copyright © 2023  
Deloitte Development LLC.  
All rights reserved.





**They said  
it couldn't  
be done.  
We didn't  
listen.**

We've done hard things before,  
we do them all the time.

For most cancer patients, the usual options are surgery, chemotherapy, or radiation. So we're working on ways to get the immune system to deploy billions of cancer-killing cells and help more patients survive.

When some people experienced mysterious COVID symptoms and had nowhere to go, our team created the first Center for Post-COVID Care.

It wasn't that long ago we had to open up your whole chest for heart surgery. Now we're pioneering a bypass that goes through a few tiny incisions. With this surgery, we can get you back on your feet in weeks instead of months.

So if anyone ever tells you there's no other way — don't listen.

#### **WE FIND A WAY**



**Mount  
Sinai**



**Icahn  
School of  
Medicine at  
Mount  
Sinai**

Mount Sinai has partnered with the Aspen Institute for more than 10 years as a proud sponsor of the Aspen Ideas Festival and Aspen Ideas: Health.

## **SPECIAL PROGRAMMING**



### **ROUNDTABLES**

Get a taste of the Aspen Socratic dialogue method while delving deeper into Festival topics — including purpose-driven companies, the promise of artificial intelligence, and effective philanthropy. These small-group conversations are a chance to participate up close in discussions with key speakers.

### **BAYER CENTER**

Built in 2021, the Resnick Center for Herbert Bayer Studies preserves the art and legacy of Herbert Bayer, a renowned modern artist whose thinking and designs transformed our campus and the town of Aspen. Currently on display at the Bayer Center is “Concept of a Visualist: Herbert Bayer’s *World Geo-Graphic Atlas*,” which examines the sources, creative processes, and intellectual exchanges through which Bayer and his collaborators realized his landmark 1953 atlas. (A companion installation that uses Bayer’s atlas as a springboard to explore current issues related to our world is on view in the Resnick Gallery at the Doerr-Hosier Center.) The Bayer Center is open daily from 10 AM to 5 PM, with guided tours offered at 11:50 AM.

### **WICKED PROBLEMS**

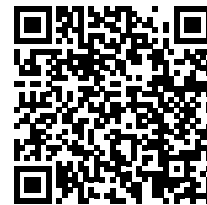
Each morning, we'll gather all attendees for vigorous discussions on complex, topical dilemmas such as U.S.-China relations, the challenges and opportunities of artificial intelligence, and how to handle immigration. These “wicked problems” will engage experts and leaders from across the ideological spectrum to promote a robust exchange of ideas and deepen our collective understanding.





The Aspen Ideas Festival is pleased to announce the 2023 Aspen Ideas Festival Fellows, a diverse group of over 120 leaders from all over the United States and nine different countries who have been selected for their work, accomplishments, and ability to transform ideas into action.

They were nominated by senior members of the Aspen Institute's staff, Festival advisors, previous Fellows, and many others within the Aspen Institute's broad network. These Fellowships are made possible by a group whose purchase of special Patron passes underwrites this important program. The Aspen Institute is proud to host these distinguished leaders and grateful to the Patrons and donors for their crucial support. Additional thanks to the Penner Family Foundation for its generous support in bringing a Fellows cohort to the 2023 Festival. Scan the QR code to see the full list of 2023 Aspen Ideas Festival Fellows.



**Scan Me!**



The 2022 Bezos Scholars are pictured above at the Aspen Ideas Festival with speaker Traban Shorters (center in blue suit).

## YOUNG LEADERS SPARKING CHANGE

In 2005, in partnership with the Aspen Institute, the Bezos Family Foundation founded the Bezos Scholars Program, a year-long leadership development program for rising high school seniors and an educator from their school. Each year, 30 Scholars are selected from across the United States and Africa and gain the opportunity to attend the Aspen Ideas Festival.

What happens when these students and educators participate in all the Aspen Ideas Festival has to offer? Their inspiring experience sets the stage for the challenge ahead: launching sustainable community change projects which transform their schools and communities. For 18 years, Scholar teams have mobilized communities around a range of critical issues.

## WE ARE HONORED TO WELCOME THE FOLLOWING 2023 BEZOS SCHOLARS:

**Scholar Aayushi Garg and Educator Sean Lewis**

*Granada Hills Charter High School, Los Angeles, California*

**Scholar Rithika Sivapokaran and Educator Emily Rohme**

*Patchogue-Medford High School, Medford, New York*

**Scholar Amanda Liu and Educator William Truong**

*Valencia High School, Placentia, California*

**Scholar Brendan Salisbury and Educator Victoria Muñoz**

*Barry Goldwater High School, Phoenix, Arizona*

**Scholar Breanna Wollman and Educator Kerry Konda**

*Aberdeen Central High School, Aberdeen, South Dakota*

**Scholar David Munoz and Educator Aimee Nunez**

*McAllen Memorial High School / Lamar Academy, McAllen, Texas*

**Scholar Dyuthi Aryasomayajula and Educator Daniel Giddings**

*Washtenaw International High School, Ypsilanti, Michigan*

**Scholar Jessie Jingqi Lin and Educator James Wilson**

*Los Osos High School, Rancho Cucamonga, California*

**Scholar Kim Cortes-Martinez and Educator Cyrus Harshfield**

*Gresham High School, Gresham, Oregon*

**Scholar Priyanka Gupta and Educator Mary Bishop**

*Tuscarora High School, Frederick, Maryland*

**Scholar Victoria Myers and Educator Rhonda Craven**

*School for the Talented and Gifted, Dallas, Texas*

**Scholar Yordanos Lemma and Educator Carmina Taylor**

*North Penn High School, Lansdale, Pennsylvania*

**Scholars Ahmed Kabuya, Chiagoziem Ikeyi, Nassiratu Djibo, Kenesa Huluka, and Educator Oluwabusola Oni**

*African Leadership Academy, Johannesburg, South Africa; (Scholars represent their home countries of Ethiopia, Zambia, Nigeria, and Niger.)*





The Aspen Challenge celebrated its tenth year with programming in New Orleans and Brooklyn. High school students from both cities heard from leaders firsthand about problems that have a local and global impact. The teams then had eight weeks to design provocative solutions to the challenges issued to them, and in citywide competitions, five grand-prize-winning teams were selected to attend and present at the Aspen Ideas Festival. Aspen Challenge is part of the Aspen Institute's youth leadership programs and will continue to engage students from a new U.S. city each year.



## Travis Hill School (The Voices Behind the Walls)

In response to a challenge from Ron McClain, executive director of the City of New Orleans' Institute of Mental Hygiene, to educate adults on the mental health needs of New Orleans youth, Travis Hill School's The Voices Behind the Walls is hosting biweekly family counseling sessions to equip the families of incarcerated youth with the knowledge and skills to adequately respond to children's needs in support of positive decision-making and the fulfillment of children's potential. *(Attending virtually)*



## Sarah T. Reed High School (RE2ED)

In response to Taproot Earth's Colette Pichon Battle's challenge to increase awareness of the climate impact of Louisiana's consumer waste, Sarah T. Reed High School's RE2ED team married the act of recycling and the draw of social media to turn recycling bins into "Learning Hubs," where community members could recycle their plastic and learn about the value of recycling and the danger of allowing consumer waste to pollute the planet.



## Brooklyn Community Arts and Media High School (Project Black)

In response to a challenge presented by Kenya George of BUILD NYC to help peers explore the variety of pathways to post-secondary success, BCAM established Project BLACK (Building Legacy and Community Kinship), a hybrid hub of resources designed to empower high school students to explore their interests in a serious way and to identify the community supports they need in order to leverage their passions for personal and professional fulfillment. Project BLACK offers students virtual and physical space to research different career paths and hosts workshops with guest speakers to supplement the explorations independently conducted by their peers.



## East Williamsburg Scholars Academy (Toxicity in the City)

To solve Ebele Onyema of One Love Foundation's challenge to launch a movement to encourage young people to talk about healthy versus unhealthy relationships, East

Williamsburg students developed a series of outreach events to foster dialogue within their school community. In addition to planning and hosting panel discussions and targeted town hall meetings, the team's initiative — Toxicity in the City — developed a card game, provided education via a rigorous social media campaign, and led partnerships with community-based organizations to further their mission to help their peers safely and healthily navigate relationships.



## Cypress Hills Collegiate Preparatory School (CHCP Feeds)

To address Matt Haffenreffer of Process First's challenge to ensure communities equitable access to good food, CHCP students created a Family Feeds market and live digital cookbook to provide their neighborhood with healthy options as well as inspiration for preparing meals at home. To pilot their initiative, the team relied on partnerships with wholesale grocers and community food pantries, but they plan to start and maintain a productive community garden as they make their efforts more permanent.



## GENERAL INFO

### HAVE QUESTIONS? NEED ANSWERS?

There are several information stations around campus to address any questions you may have — about transportation, what's going on in town, ticketing, special exhibits and events, mobile app support, and so on. Visit these FAQ hubs at the Comcast NBCUniversal Ideas Pavilion, Paepcke Building lobby, and Doerr-Hosier Building lobby, or find one of our expert volunteers carrying an "Ask Me" sign. We're all here to help!

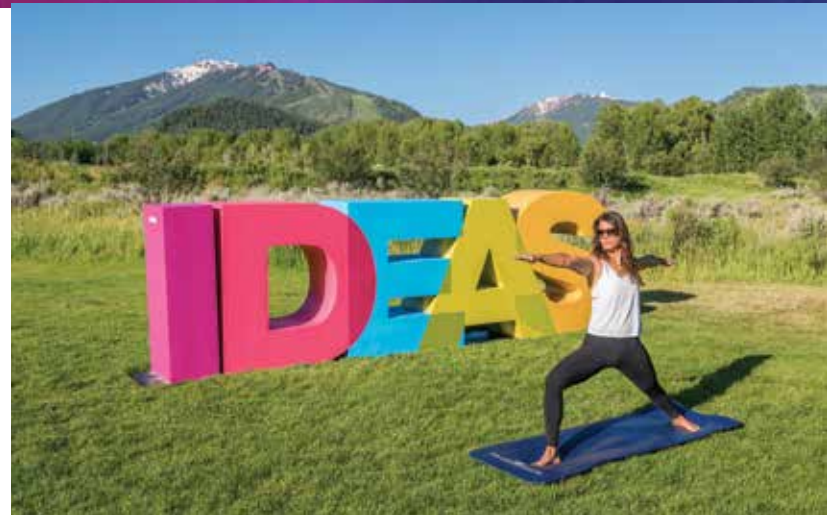
### COURTESIES

#### Cell Phones and Late Arrivals

As a courtesy to our speakers and guests, please remember to silence your mobile phones during all Festival sessions. If you are joining a session after it has started, please enter the venue quietly as not to distract speakers and other guests. Please see a staff member or volunteer if you need assistance finding a seat.

#### Pedestrian-Friendly Campus

Many Festival visitors take walking paths around campus. Please do not ride your bicycle or WE-cycle on these paths; several bike racks are available on campus.



### YOGA AT ASPEN IDEAS

The mind and body are inextricably linked. Center yourself and start your days off with an outdoor yoga practice. Certified yoga instructors from Lead with Love will lead you through a series of stretches and breathing exercises to activate your mind and body, connecting you more fully with yourself. A special thank you to Gina Murdock and Lead with Love.

**WHEN:** Daily June 25 – June 30, 8 AM

**WHERE:** Anderson Park

### COMMUNITY AGREEMENT

The Aspen Institute is dedicated to advancing a free, just, and equitable society. Consistent with that mission, the Institute is committed to creating a safe and vibrant community that is respectful, inclusive, and welcoming to people from all different backgrounds and across the world. We recognize people will have different viewpoints and perspectives. However, only when we treat people with mutual respect and dignity can we truly come together to share a free and open exchange of ideas. So we offer a Community Agreement as a code of conduct to help stakeholders understand what we expect from them when they are engaging with the Institute community, as well as to guide them on what does not belong. If we all follow this Community Agreement, we can ensure everyone feels empowered to participate and further promote intellectual growth and curiosity. Learn more at [aspeninstitute.org/communityagreement](https://aspeninstitute.org/communityagreement)





## GENERAL INFO



### FOOD ON CAMPUS

From organized sessions to more casual opportunities to dine and interact with Festival speakers and attendees, there are a variety of options to choose from.

**Breakfast** is served daily in the Paepcke Tent and Doerr-Hosier Center lobby.

**Lunch** is served in the Paepcke Tent, Deloitte Sustainability Lounge, Doerr-Hosier Center, and Comcast NBCUniversal Ideas Pavilion.

**Organized Lunch Talks** take place in the McNulty Room of the Doerr-Hosier Center.

**Make It a Picnic:** Grab a picnic blanket at any of the outdoor venues and enjoy lunch outside.

**Quick Bites:** The following options are available when you might not have time for a longer lunch:

- **Let's Be Frank** carts serving all-natural hot dogs on both sides of campus
- **Mawa Crêpes** cart in the Paepcke Tent
- **Rolling Fork, Gert's Grub,** and **Big Red** food trucks offer daily menus of street food style.
- The **Mayer Courtyard** is stocked with all-natural snacks, treats, and beverages available throughout the day.
- Enjoy a delicious juice at the **Allstate Juice Station** near the Mayer Courtyard.
- Snacks are served in the morning and afternoon in both the Paepcke Tent and Deloitte Sustainability Lounge.

**You can stay hydrated and fill up at water coolers found around campus.**

### TRANSPORTATION & PARKING

Parking on and near campus is extremely limited. We encourage you to take advantage of the robust and free WE-cycle bike share program to travel to and from campus. See pages 84–85 for more information and station locations.

### SHUTTLES

Ideas Festival shuttles will operate June 24 through June 30 as outlined in the schedule on page 89, and will make continuous and scheduled loops between campus, event venues, and downtown hotels. The estimated wait time for shuttles is one to 15 minutes.

### HEARING ASSISTANCE

Hearing assistance is available in several Aspen Ideas Festival venues. Paepcke Auditorium has a hearing assist loop available in the rear, center row of the auditorium; attendees may connect their hearing aids or request a headset pack. In the McNulty Room of the Doerr-Hosier Center, Greenwald Pavilion, East Lawn Tent, and Hotel Jerome, attendees must request a headset with adjustable volume from a technician. The Benedict Music Tent utilizes the Sennheiser MobileConnect app (for both Apple and Android) for live audio streaming. Download the app, choose the Mobile Connect Wi-Fi network, and enter the password "amfs1949" to connect.

### SAFETY & SECURITY

The Aspen Institute places the safety and security of people as our first priority. As part of our approach to ensuring the well-being of our event attendees, we have a no-weapons policy for our locations. This is irrespective of whether an individual has a concealed weapons permit, or whether the State permits the carriage of weapons. The only exception to this rule are off-duty police officers who carry weapons as part of their role as officers of the law. We would ask you not to bring weapons to Aspen Institute office locations and properties or when attending Aspen Institute events at off-campus venues, and if you do, that these are left secured and out of sight in the trunk of your vehicle.

### PHOTOGRAPHY AND RECORDINGS

Activities at the Aspen Ideas Festival may be recorded or photographed, and the audio, video, and images created may be displayed, distributed, and/or broadcast online, on television or radio, or in print publications. By attending, you are consenting to the use of your image or voice for these purposes. Thank you.



### FESTIVAL BOOKSTORE

Explore Booksellers is your on-campus bookstore for Aspen Ideas Festival. The Festival Bookstore is stocked with presenters' books and similarly themed materials.

**When:** Daily, 8 AM – 6 PM

**Where:** Comcast NBCUniversal Ideas Pavilion

**Services:** UPS shipping available. Major credit cards accepted.

**Book Signings:** Daily at 3:45 PM in the Comcast NBCUniversal Ideas Pavilion

### ZERO WASTE

The Aspen Ideas Festival Green Team has established recycling and compost stations throughout our campus. In past years, this initiative recovered 51,000 pounds of materials through recycling and composting, and saved 129,000 pounds of greenhouse gas emissions. Please help us continue working toward zero waste by paying close attention to your waste, recycling, and composting over the course of the Festival.

# WALTON FAMILY FOUNDATION



Where Opportunity Takes Root

[www.waltonfamilyfoundation.org](http://www.waltonfamilyfoundation.org)



# Doing funds education for brighter futures

The Bank of Doing



Learn more at  
[wellsfargo.com/impact](https://www.wellsfargo.com/impact)



© 2023 Wells Fargo. Wells Fargo's philanthropic support includes contributions from Wells Fargo & Company, Wells Fargo Bank, N.A., and the Wells Fargo Foundation.



## SPECIAL THANKS TO:



For keeping us refreshed and hydrated



Aspen Institute Corporate Leadership Society member

MELONY &  
ADAM LEWIS

Patron Party Hosts



Mike and Jackie Bezos and the Bezos Family Foundation

NATIONAL DAY OF

# RACIAL HEALING

## W.K. KELLOGG FOUNDATION INVITES YOU ON A JOURNEY TOWARD RACIAL HEALING

WKKF collaborates with communities  
to create conditions in which all  
children can thrive.



We see racial healing as essential  
to this work and a key pathway  
to achieving racial equity.



Racial healing helps build trustful  
relationships, examine the ongoing  
impacts of racism and chart the  
course toward a better future.



START YOUR JOURNEY AT  
[DayofRacialHealing.org](https://DayofRacialHealing.org)



W.K.  
KELLOGG  
FOUNDATION



Convenient Aspen Ideas Festival shuttles link the Aspen Institute campus to various hotels in Aspen and to off-campus venues. Parking on and near campus is extremely limited (see Aspen Map, pages 88-89, for Rio Grande parking garage), so we encourage the use of Ideas Festival shuttles, Crosstown public shuttle, Aspen Meadows guest shuttle, Walton Bikes with WE-cycle, or walking. The Aspen Institute campus is a pleasant 25-minute, one-mile walk from downtown Aspen. Biking takes less than half that time!

### ON CAMPUS: AMAZON GOLF CARTS

Late for a session across campus? Already got your steps in for the day? Take advantage of our frequent Amazon golf cart transportation. Chauffeured carts are available while the Festival is in session to whisk you from one side of campus to another.

### IDEAS FESTIVAL SHUTTLES

Ideas Festival shuttles will operate June 24 through June 30 as outlined in the schedule on page 89, and will make continuous loops between campus, event venues, and downtown hotels. The estimated wait time for shuttles is one to 15 minutes.

### WALTON BIKES WITH WE-CYCLE

Use Walton Bikes to get to and from the Festival on your own schedule: It is fun, fast, and free for 30-minute rides. Compliments of the Walton Family Foundation, Festival attendees receive a Walton Bikes pass to access Aspen's bikeshare of over 30 stations and 170 bikes, including four stations conveniently located on the Aspen Ideas Festival grounds. Activate your card, attached to your Aspen Ideas Festival credentials, at [waltonbikes.org](http://waltonbikes.org). Have questions or need more information? Contact WE-cycle ambassadors at 970-205-9222.

*Getting Around continued on page 84*

# Meet Keith,

Assessment Data Analyst at Beyond Basics.  
One of over **300,000 Google Career Certificate graduates**.



Google Career Certificates help career switchers, like Keith, launch new careers in fast-growing fields of data analytics, project management and more. Certificate graduates can connect with over 150 national and local employers that are hiring.

Learn more at  
[grow.google/certificates](https://grow.google/certificates)

**This certificate helped me find a sense of direction and build a foundation as a Data Analyst. It gave me vital skills and ways to build upon them.**

-Keith Parish  
Detroit, Michigan



## GETTING AROUND

### CROSSTOWN PUBLIC SHUTTLE

The Roaring Fork Transportation Authority Crosstown Shuttle provides access to the Music Tent parking lot. The drop-off point is a three-minute walk north of the Paepcke Building. The shuttle runs from Rubey Park Transit Center in downtown Aspen to the Music Tent (see pages 88–89 for details). Download TransitApp for real-time public transit information, including WE-cycle bike availability.

### ASPEN HIGH MOUNTAIN TAXI

24-hour service | 970-925-8294

*For additional transportation questions, please contact Jordon Kern at 970-544-7913.*

## HOTEL TRANSPORTATION INFORMATION

### ASPEN MEADOWS RESORT SHUTTLE 970-544-7826

The Meadows offers transportation for Festival passholders to and from downtown Aspen, departing from the Walter Isaacson Center (west side of campus) on the hour and half hour. Service returning to the Meadows departs Rubey Park Transit Center at :05 and :35 past each hour, departs Gondola Plaza at :08 and :38 past each hour, and departs Hotel Jerome at :10 and :40 past each hour. For return service from town, you MUST CALL the Meadows Reception Desk..

### HOTEL JEROME GUEST SHUTTLE\*

970-920-1000

### LIMELIGHT GUEST SHUTTLE\*

970-925-3025

### THE LITTLE NELL GUEST SHUTTLE\*

970-920-4600

### ST. REGIS GUEST SHUTTLE\*

970-920-3300

*\*Pickup/drop-off is at the Doerr-Hosier Center*

# TIMELESS *by* DESIGN

RALPH LAUREN

For more than fifty years, we've stood  
for things that last.  
Things that are timeless and enduring —  
that never go out of style.

What we do is not a constant race  
for what is next, but rather an  
appreciation for what has come before.

We work together to inspire  
our dream of a better life, and  
create the heritage of tomorrow.

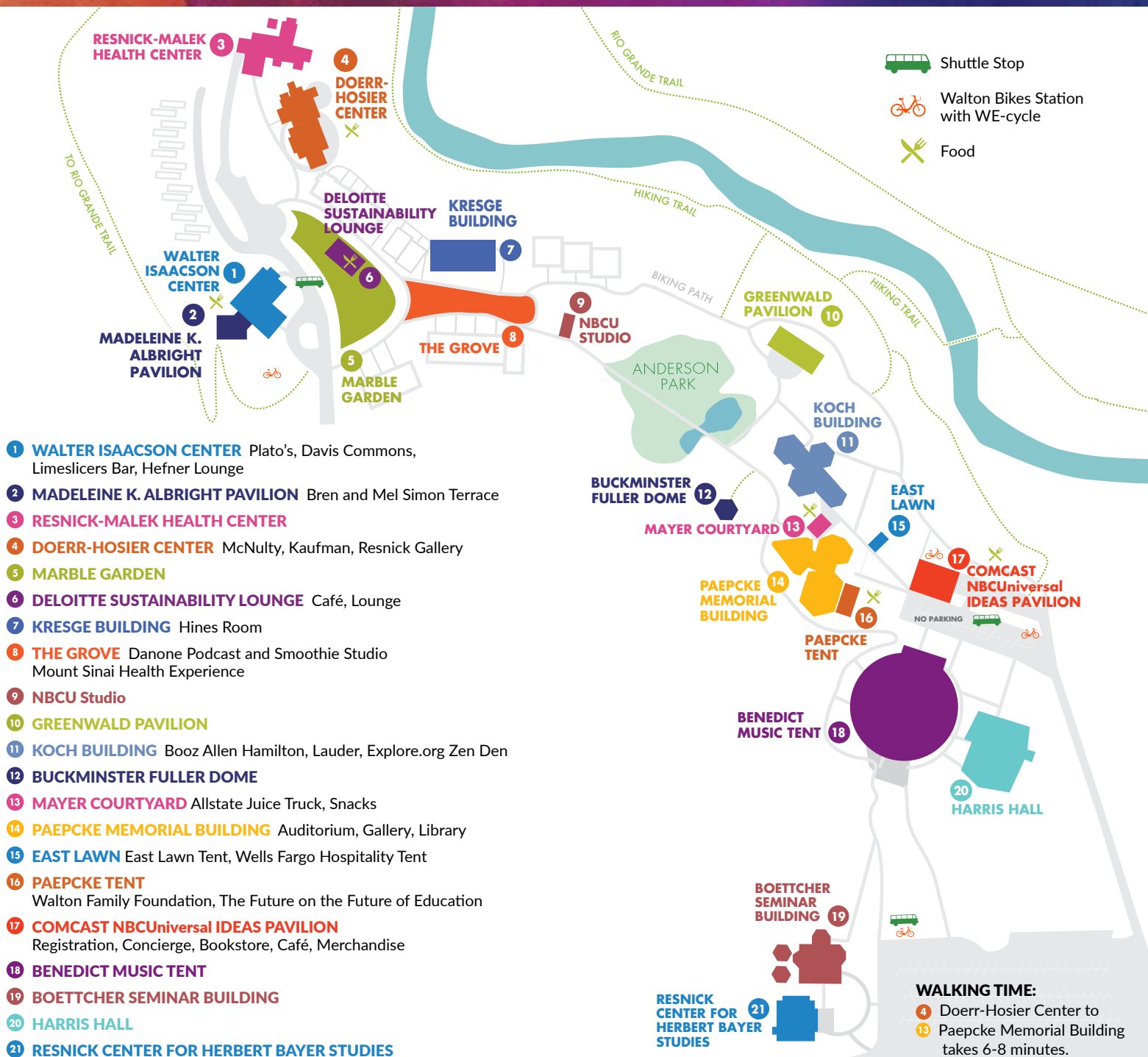
This is our most important work.  
This is the quality of life I believe in.  
These are the things I wish to preserve.

*Ralph Lauren*



Learn more about Timeless by Design,  
and our commitment to a more sustainable future

# CAMPUS MAP





IDEAS FESTIVAL SHUTTLE

SATURDAY, JUNE 24

Continuous Service: 12 PM – 10PM

SUNDAY, JUNE 25 – THURSDAY, JUNE 29

Continuous Service: 7:30 AM – 10 PM

FRIDAY, JUNE 30

Continuous Service: 7:30 AM – 4 PM

**Aspen Pedestrian/Bike Way System**  
Route to Aspen Institute campus.

**FREE Crosstown Shuttle** 970-925-8484

**7:54 AM – 9:00 PM daily**

Every 30 minutes, the RFTA Crosstown Shuttle provides FREE transportation to and from downtown Aspen to the Aspen Institute campus and Music Tent. The bus stop is in the main Music Tent parking lot.

**OUTBOUND:** From Rubey Park (downtown Aspen) to the Music Tent parking lot at the Aspen Institute campus at :06 and :36 past each hour.

**INBOUND:** From the Music Tent parking lot at the Aspen Institute campus to Rubey Park at :15 and :45 past each hour.

Call 970-925-8484 for more information.

**IDEAS Festival Shuttle**

Running on a continuous loop to the Aspen Institute campus. Shuttle stops are indicated in red.

● Purple dots indicate venues and landmarks that are not shuttle stops.



**WE-cycle stations**

Use Walton Bikes to get to and from the Festival on your own schedule: It is fun, fast, and free for 30-minutes rides. Compliments of the Walton Family Foundation, Festival attendees receive a Walton Bikes pass to access Aspen's bikeshare of over 30 stations and 170 bikes, including four stations conveniently located on the Aspen Ideas Festival grounds. Activate your card, attached to your Aspen Ideas Festival credentials, at [waltonbikes.org](http://waltonbikes.org). Have questions or need more information? Contact WE-cycle ambassadors at 970-205-9222.

- 1 Doerr-Hosier Center
- 2 Annabelle Inn: 232 W Main St
- 3 Limelight Hotel: 355 S Monarch St
- 4 St. Regis Hotel: 315 E Dean St
- 5 The Little Nell: 675 E Durant Ave
- 6 Hotel Jerome: 330 E Main St
- 7 Comcast NBCUniversal Ideas Pavilion
- A Benedict Music Tent
- B Walter Isaacson Center
- C Rubey Park Transit Center: 450 E Durant Ave
- D Rio Grande Parking Garage: 427 Rio Grande Pl
- E Wheeler Opera House: 320 E Hyman Ave

## PREAMBLE

As the Aspen Institute pursues its mission of promoting a free, just, and equitable society, our founding vision continues to animate us. Seven decades ago, the Institute's founders were inspired by the unique challenges of their day: the Holocaust, a World War, and the enormous geopolitical uncertainty of the Cold War. Even as the challenges have changed, the essential elements of the founders' vision have remained sharply relevant and provide the undergirding for the Principles that follow.

Our founding commitment to a humanistic outlook remains at our core and reflects our belief that the dignity of every person is paramount, that social progress is imperative and attainable, that we can achieve breakthroughs by engaging with humanity's accumulated wisdom, and that the inner life and values-based leadership require nurturing. As we have gained new insights and understanding over the years, our conception of these points has changed. But our commitment to this humanistic outlook endures.

Our programs today reflect our foundational belief that dialogue among diverse people and across diverse perspectives is essential both to improving our understanding and to finding solutions to modern challenges. This enduring commitment has enabled the Institute to make unique contributions in the search for understanding and solutions. We seek to engage people of integrity and outstanding character from an ever more diverse cross-section of society.

Throughout the Institute's history, humanism and dialogue have been not our ends but our tools: we rely on them to enrich our understanding of our own cherished ideals and to facilitate the building of relationships across our differences. At the same time, our understanding of the "Good Society" continues to evolve. Just as our founders saw their task as tackling the great challenges of their own era, we continue to tackle the challenges of today — from racial injustice to our fractured politics to the perils of rapid technological advance — and to prepare new leaders to face the challenges of tomorrow. And we continue to foster the values-based leadership that is essential for a free, just, and equitable society.

*Principles continued on page 92*



**The promise of prosperity  
will never grow old. Neither  
will helping people achieve it.**



### **As true today as it was when we began.**

More than 140 years ago, our founder John Dryden pioneered life insurance to bring security and dignity to working families.

**Visit [prudential.com/purpose](https://prudential.com/purpose)**

### **Today, Prudential continues to help individuals**

aspiring to achieve a secure retirement, financial independence, and a legacy for their children.

### **We answer real-life challenges of everyday people**

to bring financial security within reach of more workers and their families.

### **Prudential is proud to sponsor the 2023 Aspen Ideas Festival.**



# Prudential

© 2023. Prudential, the Prudential logo and the Rock symbol are service marks of Prudential Financial, Inc. and its related entities, registered in many jurisdictions worldwide.

1059719-00001-00

## PRINCIPLES

The principles that follow constitute the official position of the Aspen Institute, adopted by a vote of the Board of Trustees, who are the fiduciaries of the organization. The principles are intended to guide all programs and constituencies of the Aspen Institute.

### **Principle 1: We are committed to dialogue.**

Our convictions must always arise from understanding and should therefore be amenable to the testing and criticism that arises from dialogue. All activities of the Aspen Institute rest upon the proposition that the path to truth is paved with dialogue and disagreement.

### **Principle 2: We are committed to civility.**

All Aspen Institute programs and activities are conducted in an atmosphere of civility and mutual respect. Personal attacks are unacceptable.

### **Principle 3: We are committed to the diversity of thought.**

The search for knowledge, understanding, self-awareness and mutual respect requires diversity of thought and perspective. Because we cannot know where the best ideas will come from, we must seek the widest possible spectrum of speakers and viewpoints.

All Aspen Institute programs and activities deliberately and proactively seek participants from a diversity of perspectives and backgrounds, even those some might find objectionable on political, ideological, or moral grounds. Participants in all activities of the Institute should welcome challenges to and critiques of their ideas. We welcome groups that have been historically marginalized, not as “representatives” but because their background and experiences will enable a richer dialogue.

### **Principle 4: We are committed to broad freedom of expression.**

Diversity of thought requires that participants across all Institute programs have a broad freedom of expression. We do not attempt to shield participants, audiences, staff, or others from ideas they might find disagreeable, erroneous, or offensive. All participants should be accorded equal respect.

We believe that transparency, and the open confrontation of ideas and their messengers, not their exclusion, is the surest path to truth and understanding. Freedom of expression includes the freedom of listeners — at the appropriate time in an appropriate manner — to express vigorous disagreement. Neither participants, audience, nor Institute staff may seek, directly or indirectly, to suppress speech or expression in programs or activities of the Aspen Institute. Also, they may not suggest, directly or indirectly, that their own objections to a guest's ideas represent the official position of the Institute.

Although the Aspen Institute is firm in its belief that knowledge and understanding emerge from conversation and dialogue, the freedom granted to those we invite is not unlimited. The Institute does not permit expression that violates the law, that defames specific individuals, that invades substantial privacy or confidentiality interests, or that is otherwise incompatible with the functioning of the Institute.



Let's create  
↪ something  
that changes  
everything.

Today, what business needs most is creativity.

So let's create AI with integrity, not bias. Security that protects your data anywhere. Automated systems that make work less work. Cloud management that requires less management. And new ways for business to do business.

Let's create. At scale. Right now. Together.

Let's get started at [ibm.com/lets-create](https://ibm.com/lets-create)

IBM and the IBM logo are trademarks of International Business Machines Corporation, registered in many jurisdictions worldwide. Other product and service names might be trademarks of IBM or other companies. A current list of IBM trademarks is available at [ibm.com/trademark](https://ibm.com/trademark). ©International Business Machines Corp. 2023. B34620





### THE ASPEN INSTITUTE

The Aspen Institute is an educational and policy studies organization based in Washington, D.C. Its mission is to foster leadership based on enduring values and to provide a nonpartisan venue for dealing with critical issues. The Institute has campuses in Aspen, Colorado, and on the Wye River on Maryland's Eastern Shore. It also maintains offices in New York City and has an international network of partners.



### NBCUNIVERSAL NEWS GROUP

Comprised of NBC News, MSNBC, and CNBC, NBCUniversal News Group is the No. 1 most-watched news organization in the United States, reaching more Americans across linear television and digital than any other news organization in the world. Seven out of 10 U.S. adults access NBCU News Group content each month, averaging over 175 million people per month. NBC News' leading and award-winning television news broadcasts include "TODAY," "NBC Nightly News with Lester Holt," "Meet the Press with Chuck Todd," and "Dateline NBC." MSNBC is the No. 2 network across all of cable delivering breaking news, award-winning content, in-depth analysis, and informed perspectives. CNBC is the world's No. 1 business news source, providing real-time financial market coverage, news-making interviews with top CEOs, and award-winning business journalism and personal finance content. Across digital, NBCU News Group is the No. 1 news organization in the United States with over 130 million monthly users. It includes the fastest-growing streaming news network in the country, NBC News NOW, offering viewers best-in-class reporting and breaking news from the country's most-trusted journalists, as well as streaming networks TODAY All Day, Dateline 24/7, and MSNBC on Peacock. Additionally, the organization's award-winning audio unit is a top-five podcast publisher in the nation and NBC News' Stay Tuned, a first-of-its-kind social newscast, is the premier destination for the Gen Z audience. The NBCUniversal News Group, a division of NBCUniversal, is owned by Comcast Corporation. For more information about NBCUniversal, please visit [NBCUniversal.com](https://www.nbcuniversal.com).